



# NEWSBYTE

NEWS FROM TEAM BUSINESS AND ENTERPRISE SYSTEMS

## Maj Gen Chilton Visits Maxwell AFB, Gunter Annex

By Strat Comm Team

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Pictured: Maj Gen Chilton and Mr. Shofner



Pictured: Maj Gen Chilton and members of HIA staff



Pictured: Maj Gen Chilton and members of HNIZ team

On 1 Sept 2015, Maj Gen Catherine Chilton, Director of Operations for Air Force Materiel Command, visited the Business and Enterprise Systems (BES) Directorate at Gunter Annex. The visit afforded the Directorate an opportunity to showcase their mission, priorities, challenges, and most importantly, the outstanding men and women of the organization.

Mr. Shofner, the BES Program Executive Officer and Director, introduced key leadership and gave a mission brief of the organization. His bottom line was “at the end of the day, we want to be the Center of Excellence for Information Technology, and we’re on a path to get there.” He reinforced this by noting that BES recently inherited 20 new ACAT III programs and that we were successful in promoting small business by awarding 34 percent of BES’ portfolio to Small Businesses.

Next, Mr. Harold Flynn, Chief Data Scientist for the Air Force’s IT Business Analytics Office briefed Gen Chilton on his team’s role to analyze IT spending in order to reduce funding requirements through inventory control. He discussed several initiatives geared towards reducing decades’ old business processes. He summarized; “based on what we learned from our industry partners, if you don’t know when, what, where or how you spend your money on IT, then everything else pales in comparison.”

General Chilton then was hosted by the Logistics Systems Division (HIA). HIA’s portfolio consists of 90+ programs supporting logistics professionals worldwide as well as providing direct support to warfighters in all the services. During the visit, four programs were highlighted: Combat Ammunitions System briefed by Amn Brandon Schooling, Cargo Movement Operations System briefed by TSgt Edwin Johnson, Enhanced Maintenance Operations Center briefed by Mr. Dennis Loretz and Integrated Logistics System-Supply briefed by TSgt Charles Crosby.

Mr. Shofner next re-emphasized the need to develop partnerships and new business opportunities by partnering with the Enterprise Integration Team of HNIZ, led by Mr. Howard Stubblefield and falls under Maj Gen Craig Olson’s Command, Control, Communications, Intelligence and Networks PEO. Maj Gen Chilton toured the HNIZ Capabilities Integration Environment (CIE) and received a mission overview from the HNIZ team members.

Maj Gen Chilton concluded by thanking the HI and HN teams for their hard work and initiatives to help reduce the funding costs across the Air Force. She commented: “The BES tour was an eye-opener for her and she was elated to meet a few of the Airmen that play a vital role in the Air Force’s mission “to fly, fight and win ...in air, space and cyberspace.”

## **FunFest 2015!**

By Lt Col Boothe

What an absolute great time we had at FunFest 2015 on 27 August! The event was a tremendous success and I want to thank everyone who participated. I also want to send a special shout-out to those who took the lead.

**FunFest POC (MSgt Summers):** MSgt Summers showed great leadership from start to finish in every aspect... from planning to execution; the event was handled with professionalism. **Fun Walk/Run (SrA Elszasz/TSgt Barry Thompson):** The morning started off with an excellent Fun Walk/Run. The weather was absolutely gorgeous and SrA Elszasz/TSgt Thompson and their entire team did an outstanding job. **Sports Activities (SSgt Moore/A1C Foster/TSgt D. Thompson):** The day was filled with Kick Ball, Ultimate Frisbee and Home Run Derby competitions as well as ad-hoc Corn Hole, Football, card games and more. There were plenty of activities for everyone.

**Food (TSgt Daniel Thompson/TSgt Muffler):** The food team did a great job; there was plenty of food for everyone!

**Pie-in-the-Face lead/Event MC (SrA Boren/A1C Butcher):** The Pie-in-the-Face event was a HUGE success. SrA Boren and his team ran an efficient event and for the second year in a row, A1C Butcher had the crowd reaching in their pockets to support AFLCMC and upcoming events. We raised over \$1000! **Pie-in-the-Face participants:** Mr. Carl Shofner, Mr. Timothy Lamb, Mr. Richard Taylor, MSgt Gerald Graham, MSgt Gregory Bush, SrA Fogarty and Amn Silveira: Thanks to all these individuals for being good sports.

Thanks to Mr. Shofner, we made a little more money at the expense of his shirt and tie!

**Set Up/Clean Up Team (CAS PMO):** Without a doubt, the set-up/clean up team made it happen.

**AFLCMC Booster Club/Strat Comm Team:** I also want to thank the Booster Club for assisting with funding and the Strategic Comm team for taking pictures.

FunFest 2015 was truly a superb event! It was a pleasure for me to support and be associated with this event.

Thanks again for an awesome event!



**Pictured: Lt Col Boothe with  
MSgt Summers**



**Pictured: Participants of FunFest 2015  
ready for lunch**



**Pictured: Mr. Shofner and Lt Col Boothe**



# **FunFest 2015!**



## **Ms. Sukol Retires**

By Elliot S. Avidan Contract Attorney

The BES team took some time on September 14 to celebrate the retirement of Ms. Judith Anne Sukol. A member of the BES legal team for the last eight years, Ms. Sukol spent thirty - one years in Federal service, including both civilian service and the Air National Guard, retiring as a Lieutenant Colonel.

Ms. Sukol's career was celebrated by her immediate family, close friends and many of her BES friends and colleagues in a ceremony led by the Deputy Director of BES, Colonel Ronald Jobo. Ms. Sukol made a tremendous impact on the organization, which was recognized by receiving the Outstanding Civilian Career Service Award. She retires to Georgia, where she will be close to family. She looks forward to beginning the next chapter of her life and everyone wishes her all the best!



**Pictured: Ms. Sukol, Family and Guest**

## **AFLCMC Financial Management Annual Awards**

AFLCMC/HIF

While the AFLCMC/HIF teams are all winners, two were formally recognized at the AFLCMC Financial Management Annual Awards program held on September 10. Ms. Teresa H. Halley was awarded the Junior Product Support Analyst Award and the Integrated Accounts Payable System (IAPS) Sustainment Team received the Process Improvement Team Award.

Ms. Halley was recognized for her hard work in executing over \$10M in O&M funds for AFLCMC/HIB programs BaS&E, LOGMOD and GFM as well as taking on ARMS, totaling \$3M in O&M/RDT&E funds. Always willing to go the extra mile, Teresa identified over \$400K in savings for GFM annual budget and secured \$900K in customer funding for unfunded requirements. She discovered a vendor cost error during source selection that saved over 5% on a contract award. Her meticulous research allowed for the closing of multiple aged contracts/documents, freeing \$700K for de-obligation. We're glad to have this diligent analyst on board.



**Pictured: Ms. Teresa Halley**



**Pictured: Team (L to R) Bob Chaney, Jim Steingraber, Kathy Tapper, Charles Moore, Jim Rook, Billy Johnson, Chris Bazonis, Terry Duncan and Gary Goodman (Not shown Beverly Whitby)**

The second HIF award went to the IAPS Sustainment Team who is well known for their award-winning efforts. The IAPS Sustainment Team received the 2015 AFLCMC Process Improvement Team award during the 3<sup>rd</sup> annual AFLCMC Comptroller/Financial Management Awards Ceremony. This made the second trip for the team; they had also won in the same category in 2013.

During 2015, the IAPS team fielded ten process improvements. Most notable improvements were in the great strides made in automating seven FIAR/FISCAM processes which enabled the team to achieve 100% on the Defense Finance and Accounting Service Financial Improvement and Audit Readiness/Federal Information System Controls Audit Manual Pre-Audit. The team developed three reports for Configuration Management documentation and Requirements Traceability Matrix, programmed transaction history details on Electronics Fund Transfers, created multi-information systems version tracking software and reports, automated the 'Work Count 50' DOV Reconciliation for verification of voucher logs and delivered detailed print products identifying specific technicians and security attempts or access denial.

In addition to the numerous efforts surrounding FIAR/FISCAM processes, the team also fielded a complete redesign of the Electronic Data Interchange process which reduce development cycle time by 65%. To overcome limited capability in modification of commitments, they strategically partnered with DFAS and Automated Business Solutions System (ABSS) in deploying expanded capability for modification of Purchase Requests, MORDs and MIPRs. In response to requests from DFAS Japan, the team also conceived, developed and fielded an automated BQ Reconciliation process to eliminate out of balance conditions due to foreign currency.

The Process Improvements that were fielded by the IAPS Sustainment team during 2015 saved over \$500K per year, reduced development cycle time and helped DFAS and the Air Force to achieve FIAR/FISCAM Auditability. Even though IAPS is now 30 years old, the dedicated IAPS Sustainment Team continues to provide exceptional service to honor, equip and support the warfighter.

Well done Ms. Halley and the IAPS Sustainment Team!

### **New Branch Chief for Development Planning – HIQD**

AFLCMC/HIQ



**Pictured:**

**Ms. Jennifer Downing**

The Development Planning (DP) Branch, AFLCMC/HIQD would like to welcome a new Branch Chief, Ms. Jennifer Downing. She brings over 20 years of Industry experience in implementation of technology systems in the supply chain and logistics business areas. Ms. Downing has a strong background in business process re-engineering from HR payroll to production planning forecasts. She started as a Federal Contractor in 2009 and a Government employee in 2011. Ms. Downing supported ECSS as a Program Manager before becoming the Product Support Manager (PSM) for PEO BES in Jan 2013. As a PSM she supported AFIPPS and DEAMS. As the new Branch Chief for DP, Ms. Downing plans to continue to support “DP’s Vision to provide high-confidence cost, schedule, and technical performance estimates to support MDA, MDD, and MS A/B Decisions.” With her extensive knowledge and expertise she is a vital asset to achieving the DP mission which is to have a Defense Business System IT-focused DP capability for pre-acquisition support of customer requirement developments (SDDP or other).

### **DEAMS Marks Successful Should Cost Initiatives and Deployments**

By Marie Kriedman DEAMS Tech Editor

The Defense Enterprise Accounting and Management System (DEAMS) Program Management Office (PMO) is responsible for delivering an Enterprise Resource Planning (ERP) capability that provides timely, reliable, and auditable financial information to the Air Force (AF) and US Transportation Command (USTRANSCOM). Once fully deployed, the DEAMS program will be the largest Defense Business System (DBS) in the AF.

Programs typically spend all of their respective budgets (and possibly more) unless costs saving opportunities are identified. When successfully implemented and realized, these initiatives reduce the expenses and help determine what the program “should cost.”

The DEAMS PMO identified and documented more than 20 “Should Cost” initiatives, with an opportunity to save more than \$90 million during the lifecycle of the program.

DEAMS follows Air Force Life Cycle Materiel Command’s (AFLCMC’s) Should Cost process, utilizing the Web Comprehensive Cost and Requirements System (CCaRS), and also tracks implementation steps using the Active Risk Manager (ARM) tool. Each initiative has a probability of realization and expected value in dollars. Once the initiatives were identified, the cost team developed spreadsheets to capture near long-term savings. An execution plan tracks progress toward achieving the saving. The program manager reviews and reports Should Cost initiatives monthly.

The program is estimated to save nearly \$14.5M for Fiscal Year (FY) 2016. The DEAMS Should Cost program was recognized by senior AF leaders as an AF Best Practice and has been utilized in training both by SAF/AQ and the Defense Acquisition University (DAU).

The program has maintained its deployment schedule and is currently deployed at 10 Air Education and Training Command (AETC) bases and three Air Combat Command (ACC) bases in February 2015. DEAMS is currently deployed to 84 sites, which includes 32 ANG and 11 AFRES bases. The Deployment Readiness Review was completed September 2015 for the October 2015 deployment to 1,900 new users at 14 locations. DEAMS is the first AF ERP system to successfully achieve Milestone (MS) C, which was completed in February 2015. DEAMS also achieved Initial Operational Capability (IOC) on May 2015.

## **Deliberate and Crisis Action Planning and Execution Segment Spotlight Ms. Tanisha R. Perry**

By Lt Col Christopher C. Thrower, Ms. Vivian L. Martin and Ms. Gladys M. Peck

Ms. Tanisha R. Perry is the Deliberate and Crisis Action Planning and Execution Segment (DCAPES) Test Program Manager. She recently led the program's largest test event and release in the last fifteen years, a major system milestone in this \$458M Acquisition Category IAC program. Among her duties was the chairperson of the Integrated Test Team (ITT) consisting of representatives from the ten organizations whose collaboration was required to make the test and release phase a success. She demonstrated notable leadership skill with the ITT in resolving a critical issue enabling the team to avoid a delay in the \$30M release phase. She led the analysis of the DCAPES key performance parameters (KPPs) with test data from a set of seventy-five test scripts resulting in a report approved by the Program Executive Officer. Meeting the KPPs ensures the Air Force will be able to sustain its ability to deploy personnel at a rate of 46K, individual deployments annually, and more when needed. She carried out her responsibility to brief the program's Full Deployment Decision, a lynchpin in the release process for the software saving \$7M annually in interoperability costs by streamlining the Joint planning and execution mission critical interface. Ms. Perry's attention to the details of testing costs allowed her to reduce the test environment's computing capacity by 25%, a savings of two months of installation work and \$500K in maintenance costs annually. In addition, Ms Perry's efforts extended to the delivery of test requirements specific to ACC's business intelligence initiative, a \$1M priority effort to enable the next generation of data analysis tools for 4,600 warfighters. With her eye on the program's future, she also wrote and coordinated the DCAPES Increment 2b Test and Evaluation Master Plan which will be instrumental in DCAPES' achievement of Milestone B approval. She will be a reliable leader as DCAPES begins its next phase, with Milestone B approval, and among those entrusted to deliver \$47M in additional critical warfighter capabilities. She is a treasured team member valued for her leadership, attention to detail, appreciation of warfighter needs, and skill in execution.



**Pictured: Ms. Tanisha Perry**

## **Deliberate and Crisis Action Planning and Execution Segment Spotlight**

By Lt Col Christopher C. Thrower, Ms. Vivian L. Martin and Ms. Gladys M. Peck

**Maxwell AFB-Gunter Annex**, Deliberate and Crisis Action Planning and Execution Segment (DCAPES) is the Air Force's tool to plan and execute major operations. It allows the AF to quickly identify Air and Space resources to support Joint Warfighter force requirements. The DCAPES Program is Acquisition Category IAC. During this period, DCAPES successfully transitioned the development contractor's help desk facility to a government hosted environment. The program manager briefed the Defense Acquisition Executive Summary #5 to Mr. Frank Kendall who serves as the Under Secretary of Defense for Acquisition, Technology and Logistics (AT&L) and received no action items for the program. DCAPES achieved initial operating capability for Increment 2A (31 July 2015)



**Pictured: Team DCAPES**

marking 98% completion of this increment. The DCAPES User Advisory Group (UAG), a key component of war planning and execution governance, met to discuss potential improvement opportunities stemming from upcoming changes to joint interoperability requirements, Increment 2B warfighter requirements, and new database technologies. The resulting UAG analysis will guide database design and information interoperability solutions in upcoming development projects.

Next events for the PMO to include participation in meetings with the Office of the Secretary of Defense to create a Developmental Evaluation Framework (DEF) appendix to the Test and Evaluation Master Plan (TEMP). Additionally, the PMO has scheduled the Contractor Integrated Baseline Review for this quarter to meet a requirement of DoDI 5000.02. The DCAPES program continues to sustain an operational system, provide new and updated technologies, and develop new capabilities that satisfy warfighters' planning and execution needs.



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## **Using Better Buying Power and NETCENTS II to Drive Down Air Force Cost**

AFLCMC/HIBQ

In this environment where every dollar counts, the Business Sustainment Systems Directorate, Legacy Financial Systems Branch (AFLCMC/HIBQ) has long used Better Buying Power (BBP) concepts to drive down system integrator costs. The JOCAS II Team used the NETCENTS II Small Business Companion contract and a Low Price Technically Acceptable acquisition strategy to strengthen the AF's buying power. The Program Management Office also evaluated Past Performance as a vector check on Offerors previous performance. This combined approach, helped ensure the government got the best price at the lowest risk possible.

The initiative began with the forming of an Integrated Product Team (IPT) in Oct 2014. The IPT's goal was to find solutions that reduced maintenance and sustainment service contract costs. In the beginning, the team faced several obstacles and constraints that seemed insurmountable. As it applied the BBP tools and training, diving deeper into the problem, the team found solutions to the acquisition, business and customer constraints that face most cost cutting initiatives.

The JOCAS II Program Management Office worked with their customers and the acquisition disciplines to vet an approach which was approved by the Acquisition Decision Authority, Col Ronald Jobo, on 5 Feb 2015.

Leveraging the BBP and the newly awarded NETCENTS 2 Small Business Companion contract, the JOCAS II task order was awarded on 28 Aug 2015 with a savings of \$9M. As the Air Force continues to face budget challenges across the spectrum of operations, applications of BBP and use of NETCENTS II help program teams deliver capabilities at lower costs.

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## **Maintenance Operational System Support III (MOSS III) Subject Matter Expert (M3S) and Technical (M3T)**

By Jamesia Trammell

Maintenance Operational System Support III Subject Matter Expert (M3S) and Technical (M3T) Awarded: After 3 years of reprioritization impacts and valiant team efforts to align this new way of doing business, the M3S and M3T sustainment support contracts have been awarded. M3S is the consolidated subject matter expert contract that provides system business analysts to AFLCMC/HIAM's Integrated Maintenance Data Systems (IMDS) Operational Systems (OS) and Combat Ammunition System (CAS). M3S vendor brings the expertise and knowledge of the respective systems to ensure continued field support by addressing identified system discrepancies or training issues with the field users. M3S vendor also installs, configures and maintains MOSS III-unique servers. M3T vendor brings the analysis of the M3S vendor to fruition by making the necessary modifications to the IMDS OS business systems. This "checks and balance" approach ensures that the requirements of the users are verified and validated. M3T also consolidates the technical resources of the effort to allow cross-utilization and innovative approaches when sustaining the evolving IMDS OS applications as they modernize. M3S and M3T vendors work in concert with the respective System Upgrade Program (SUP) vendors, such as CAS SUP, to be postured for the eventual sustainment hand-off. Enhancement and sustainment lifecycle support is essential to these defense business applications as they transition from development efforts to sustainment. M3 contractors' early and often participation ensures sustainment considerations are integrated in the planning and implementation of each program.

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## **Acquisition Officers Association, Maxwell-Gunter**

By 1Lt Ron Windham and 2Lt Megan Wade

The Acquisition Officer Association (AOA) is a recently formed national organization aimed at building and strengthening cross-functional ties between civilians, military, and contractor personnel involved with all phases of acquisitions, regardless of functional area.

AOA Maxwell-Gunter has built our Chapter's foundation using a "three pillar" concept focused on Training, Mentoring and Networking. The Chapter provides two training events, four mentoring sessions, and four networking opportunities per year. Training and Mentoring is closed to members only, while networking events are open to all. Members play a critical role in shaping the Chapter and decide what training and mentoring topics are important to them.

The Chapter is off to an amazing start! We have already had close to 20 sign-ups representing four functional areas in just the first month. The Chapter credits the hot start to the establishment of our "three pillars" concept, continual interaction with our members, and early buy-in from our senior leadership. The pillars were created to ensure immediate value for the \$35 membership fee, as well as provide an overall Chapter vision for the future.

Earlier this month, the Chapter held its first mentoring session. As part of our membership drive, we welcomed all members and non-members to attend. The session featured a distinguished panel of Industry Leaders, past BES Director's and Acquisition Professionals. The panel led to very candid discussions on various acquisition/career topics and was very well received by all who attended.

On 21 October, the Chapter will be holding our first training session. The featured guest is Ms. Teresa Macalolooy who has nearly 30 years of government contracting experience and is currently the CEO of TMCS, a small, woman-owned 8(a) business. She will be discussing the effects the government acquisition cycle has on industry and tools/techniques to make you more effective in dealing with our industry partners.



**Pictured: (L to R) Mr. Ken Heitkamp,  
Mr. Bob Frye, Mr. John Weimer**